Minutes of the Meeting of the Health and Wellbeing Board held on 21 April 2016 at 2.00 pm

Present: Councillors Barbara Rice (Chair), Brian Little and

Joycelyn Redsell

Mandy Ansell, Acting Interim Accountable Officer, Thurrock NHS

Clinical Commissioning Group

Lesley Buckland, Lay Member Thurrock CCG

Graham Carey, Independent Chair of Thurrock Adults

Safeguarding Board

Steve Cox, Corporate Director of Environment and Place Jane Foster-Taylor, Executive Nurse Thurrock NHS CCG

Roger Harris, Corporate Director of Adults, Housing and Health

Kristina Jackson, Chief Executive Thurrock CVS

Malcolm McCann, Executive Director of Community Services

and Partnerships

David Peplow, Independent Chair of Local Safeguarding

Children's Board

Tania Sitch, Integrated Care Director Thurrock, North East

London Foundation Trust

Michelle Stapleton, Director of Integrated Care Basildon and

Thurrock University Hospitals Foundation Trust

Apologies: Councillors John Kent and Bukky Okunade,

David Archibald, Dr Anjan Bose, Kim James, Lucy Magill,

Andrew Pike and Ian Wake

In attendance: Tom Abell, Deputy Chief Executive Basildon and Thurrock

University Hospitals Foundation Trust Ceri Armstrong, Strategy Officer

Mikaela Burns, PA to the Corporate Director of Adults, Housing

and Health (minutes)

Mike Jones, Management Accountant

Steve McManus, Managing Director Basildon and Thurrock

University Hospitals Foundation Trust Christopher Smith, Programme Manager

Catherine Wilson, Strategic Lead for Commissioning and

Procurement

Before the start of the meeting, all present were advised that the meeting may be filmed and was being recorded, with the audio recording to be made available on the Council's website.

1. Minutes

The minutes of the Health and Wellbeing Board, held on 10th March 2016, were approved as a correct record.

Cllr Barbara Rice updated the Board that the Health and Wellbeing Strategy has now been approved at Full Council.

2. Urgent Items

There were no urgent items.

3. Declaration of Interests

There were no declarations of interests stated.

4. Thurrock Better Care Fund Plan 2016-17

Roger Harris, Corporate Director of Adults, Housing and Health gave a presentation on Thurrock's Better Care Fund 2016-17. Roger stated that the Better Care Fund (BCF) is now in its second year and is a national initiative to drive forward local integration between health and social care.

Roger described the background of the BCF stating that it is the biggest ever financial incentive for the integration of health and social care. It requires Clinical Commissioning Groups and local authorities in every single area to pool budgets and to agree an integrated spending plan for how they will use their BCF allocation - so that by 2020 health and social care are integrated across the country. What 'integration' means though is not defined.

Thurrock's BCF in 15-16 focused on people aged 65 and above who are most likely to be at risk of admission to hospital or a care home. The mandated minimum of money was £10.5m, although Thurrock's fund value was £18m. The Plan contained seven main schemes, which were as follows:

- 1 Locality Service Integration;
- 2 Frailty Model;
- 3 Intermediate Care Review:
- 4 Prevention and Early Intervention;
- 5 Disabled Facilities Grant and Social Care Capital Grant;
- 6 Care Act Implementation; and
- 7 Payment for Performance.

Roger stated that one of the key achievements of the BCF in 15-16 was that non-elective admissions at Basildon Hospital fell by 3.2% (out of a 3.5% target). Tom Abell, Deputy Chief Executive at BTUH stated that it is encouraging, but whilst there are fewer admissions people are staying in hospital longer.

Tom stated that the challenge for the current year is how we tackle admissions and how does health and social care work together to ensure that

those people who are in hospital are discharged to the appropriate setting for their needs and also to best enable their rehabilitation.

Mandy Ansell, Thurrock CCG's Interim Accountable Officer stated that the analysis with the Success Regime shows that BTUH's length of stay for both Thurrock and Basildon CCGs is considerably longer than that in Southend and Mid Essex. This is an area that we need to drill down on and investigate further.

Cllr Brian Little queried whether people staying longer in hospital is because patients are having difficulty getting back into the community or is it a hospital issue. Tom Abell responded stated that both are contributory factors. From a hospital perspective further work needs to be done in relation to patients receiving diagnostics and scans whilst in hospital as quickly as they should be getting them. Equally one of the challenges that the Hospital is facing once patients are medically fit, is to get them to the right setting of care within the community.

Tania Sitch, Integrated Care Director NELFT provided an update on how the Better Care Fund supported social care teams. Tania stated that a lot of the focus has been around reducing admissions to the hospital but importantly the Joint Reablement Team and the Rapid Response and Assessment Team aim to prevent people going into residential care too early. The aim is to get people medically fit and to return them to their home or a community setting suitable to meet their needs.

Roger updated on the national requirements for the 2016-17 plan. They are as follows:

Plans to be jointly agreed;

Maintain provision of social care services;

Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective (physical and mental health) admissions to acute settings and to facilitate transfer to alternative care settings when clinically appropriate;

Better data sharing between health and social care, based on the NHS number;

Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional;

Agreement on the consequential impact of the changes on the providers that are predicted to be substantially affected by the plans;

Agreement to invest in NHS commissioned out-of-hospital services, which may include a wide range of services including social care;

Agreement on local action plan to reduce delayed transfers of care.

The 2016-17 Plan for Thurrock continues to focus on those aged 65 and over who are most at risk of admission to hospital or a residential setting. This is a continuation from 2015-16. Additionally, the Plan expands its focus on prevention and early intervention as the key to managing demand and

resource. The Plan has been reviewed to ensure that its vision and direction of travel aligns with Thurrock's refreshed Health and Wellbeing Strategy.

There are four schemes contained within the 2016-17. These are:

1 – Prevention and Early Intervention – including both existing and developing initiatives the span the community, public health, health and social care system. The scheme is expanded from 2015-16 and brings a stronger focus on preventing ill-health and reducing and delaying the need for increased health and social care interventions.

Mark Tebbs, Director of Commissioning expanded on scheme 1 stating that it focuses on the extension and expansion of the Local Area Co-ordination service that has been successful and award winning to date. It also focuses on integrated data sets which Public Health is leading on and how we can integrate the data used across the whole system. Mark stated that an area of development is stroke prevention. Work is currently underway with public health in relation to early identification of stroke.

2 – Out of Hospital Community Integration – the scheme focuses on the development of locality-based integrated community health and care teams and aims to enable care closer to or at home whenever it is possible. This includes plans to develop four Integrated Healthy Living Centres (IHLC) across the Borough, with the first two areas being Tilbury and Purfleet.

Mandy Ansell stated that a second meeting had taken place in Tilbury where lan Wake, the Director of Public Health presented the blueprint for Tilbury – in particular focusing on primary care and services that would be provided in the community.

3 – Intermediate Care – the scheme focuses on ensuring individuals are in the most appropriate bed when a bed is required and enabling effective reablement and rehabilitation via that intermediate care bed provision. The scheme includes investment in locality-based Integrated Community Teams.

Mark Tebbs expanded on scheme 3 stating that this was also a scheme in the 15/16 BCF plan and the main focus was to audit what was there and to identify what the issues were within the intermediate care pathways and beginning to look at the solutions going forward. The 16/17 plan focuses on the findings of the review and to develop a pathway that is easier to navigate and more close to home.

4 – Disabled Facilities Grant – This scheme contains the funding received to support major adaptations for owner occupiers, private tenants or housing association tenants. It also contains funding previously known as the Social Care Capital Fund.

Roger stated that an early draft of the current Plan was submitted to NHS England on the 21st March. The Plan was subject to a regional assurance process which contained numerous key lines of enquiry. Once feedback has

been received from both the assurance process and the Health and Wellbeing Board, the Plan will be updated and submitted by the 3rd May 2016 deadline.

Roger updated that subject to the outcome of the assurance process, Thurrock's Plan will be rated against the following levels: Approved, Approved with support; and Not Approved. It is likely that the final status of Thurrock's Plan will not be known until June 2016 as the expectation is that all Section 75 agreements should be signed and in place by the 30th June 2016.

Cllr Barbara Rice wanted to send her thanks to Thurrock Healthwatch for all the consultation work undertaken for the Health and Wellbeing Strategy and the CCG's For Thurrock In Thurrock programme.

RESOLVED:

- 1.1 The Board agreed the Thurrock's Better Care Fund 2016/17
- 1.2 The Board has agreed to delegate approval of any changes made to the Plan after the 21st April board meeting to the Chair, Corporate Director of Adults, Housing and Health, and the Interim Accountable Officer (Thurrock CCG)

The meeting finished at 3.04 pm

Approved as a true and correct record

CHAIR

DATE

Any queries regarding these Minutes, please contact Democratic Services at Direct.Democracy@thurrock.gov.uk