

**PUBLIC Minutes of the meeting of the Health and Wellbeing Board held on 23 July 2021 10.30am-12.30pm**

**Present:** Councillor Halden (Chair)  
Councillor Huelin  
Ian Wake, Corporate Director for Adults, Housing and Health  
Sheila Murphy, Corporate Director for Children's Services  
Jo Broadbent, Director of Public Health  
Mark Tebbs, NHS Thurrock Alliance Director, Thurrock Clinical Commissioning Group  
Anthony McKeever, Interim Joint Accountable Officer for Mid and South Essex CCGs  
Preeti Sud, Executive Member of Basildon and Thurrock Hospitals University Foundation Trust  
Carmel Micheals, North East London Foundation Trust (NELFT)  
Dr Anil Kallil, Chair of Thurrock CCG  
Alex Green, Executive Director of Community Services and Partnerships, Essex Partnership University Trust (EPUT)  
Stephen Mayo, Deputy Chief Nurse, Thurrock Clinical Commissioning Group  
Julie Rogers, Chair Thurrock Community Safety Partnership Board/Director of Environment and Highways  
Karen Grinney, HM Prison and Probation Service

**Apologies:** Councillor Liddiard  
Councillor Johnson  
Councillor Kent  
Kristina Jackson, Chief Executive, Thurrock CVS  
Kim James, Chief Operating Officer, Healthwatch Thurrock  
Andy Millard, Director for Place  
Andrew Pike, Executive Member, Basildon and Thurrock Hospitals University Trust  
Michelle Stapleton, Interim Director of Operations, Basildon and Thurrock University Hospitals Foundation Trust

**Guests:** Michele Lucas, Thurrock Council  
Catherine Wilson, Thurrock Council  
Helen Farmer, Thurrock CCG

**1. Welcome, Introduction and Apologies**

Colleagues were welcomed and apologies were noted.

The Chair noted that some colleagues had joined the meeting virtually and advised that going forward all members will be required to attend meetings in person to reflect current legal requirements.

**2. Minutes**

The minutes of the Health and Wellbeing Board meeting held on 28 January 2021 were approved as a correct record.

### **3. Urgent Items**

There were no urgent items raised in advance of the meeting.

### **4. Declaration of Interests**

There were no declarations of interest.

### **5. Integrated Care Systems – update**

This item was presented by Ian Wake. Key points included:

- A decision has been received from the SOS that the ICS Boundary will remain at Mid and South Essex, which was widely welcomed by members.
- The Bill has now had second reading. The ICS design guidance has been published. Further guidance is expected in due course. A workshop is taking place this afternoon (23 July) to consider the structure of the ICS, roles and responsibilities.
- The Chair thanked colleagues across the ICS including Professor Mike Thorne, Anthony McKeever, BTUH, CCG colleagues and Thurrock's MP.
- The decision on Boundaries has been welcomed. There were previously 113 meetings held to consider boundaries and this decision provides the opportunity to focus on the health and wellbeing of the people of Thurrock.

**RESOLVED: Members noted the verbal update.**

### **6. Children and young people's emotional wellbeing and mental health services in Thurrock**

This item was introduced by Michele Lucas (Thurrock Council) and Catherine Wilson (Thurrock Council). Key points included:

- Thurrock's plans for the mental health and wellbeing of children and young people in Thurrock are ambitious.
- The current contract has been in place since 2015 delivered through a Collaborative Commissioning Approach between the seven Clinical Commissioning Groups and three Local Authorities across the Greater Essex footprint. The current contract ends on the 31<sup>st</sup> January 2022. The re-procurement of the service commenced on 4th May 2021 in order to deliver the new contract from the 1<sup>st</sup> February 2022.
- The specification for the new service provides for local focus and priorities.
- Governance will be provided through the Brighter Futures Board.
- The core elements of the Thurrock specific delivery model include:
  - Strong integration of the workers from CAMH's into Brighter Future's to ensure greater integration and accountability.
  - Local governance through Brighter Futures, inclusive of local schools, to ensure Thurrock assets are integral to the CAMH's decision making process.
- The new wellbeing model brings together our universal responses to ensure that children and young people can access and be directed to

support whenever it is needed.

- Funding for the SWS remains a risk – Funding for a further two years has been secured. However, this is something that we will continue to review going forward.

During discussions the following points were made:

- Members supported the piece of work and recognised that the contract is one element of this work and the collaborative approach adopted across the system on this work was particularly acknowledged.
- It was recognised that the more that can be done at the local level will be vital in supporting Thurrock's children and young people.
- The specification required that the new provider is in place consideration will be provided to how to ensure there are staff seconded into Thurrock and providing services at the local level and not centrally focussed. Staff from the successful bidder should set out how they will second staff to the places within which they will be delivering services. The Board wholeheartedly agreed with the expectation of services being provided that is place focussed and not centralised.
- One outcome for the new contract is to ensure that all children and young people who meet referral criteria within 31 days. This should be demonstrated as part of successfully securing the contract.

**RESOLVED: Board were made aware of the progress regarding the procurement of Child and Adolescent mental Health Services together with plans for the Thurrock model of delivery and the sustainability of that model.**

## **7. HWB Strategy Refresh Update**

This item was introduced by Jo Broadbent (Thurrock Council). Key points included:

- Statutory document which the new ICS must have regard for as part of NHS infrastructure changes at system, place and locality levels.
- The Strategy is high level and innovative. Members were provided with the proposed structure for the refreshed Strategy and an overview of the six high level domains incorporating the wider determinants of health with the vision of levelling the playing field.
- The Strategy's Strategic fit with the Local Plan, wider governance structures at system, place and locality levels as well as other key documents impacting residents of Thurrock.
- Members were provided with a summary of health outcomes for the population of Thurrock, including life expectancy and wider outcome disparities for residents living in different parts of Thurrock, and influences on people's health and wellbeing outcomes and review the outcomes framework is currently being updated.
- Overview of Domain leads and their roles, including engaging partners across the council and beyond. The aim is to identify up to five high level priorities to underpin each of the domains.
- An oversight of Governance arrangements including different groups established to drive forward the Strategy refresh, including the TICP

Strategy Group; a Council AD group, Chaired by Cllr Halden; a task and finish group and a communication and engagement group.

- The Engagement Group has recommended considering previous responses to Council consultations and engagement undertaken by CVS via Air Table approaches. The consultation will focus on high level priorities which includes the challenges for each domain and the priorities identified to date with a view to securing the public's views on their priorities.
- The current timeline provides for a Strategy launch in January. Board were asked to approve an extension of launching the Strategy until March 2022.

During discussions the following points were made:

- Members wholeheartedly welcomed the Health and Wellbeing Strategy.
- Members acknowledged the importance of the HWB Strategy and how it aligns with other key strategies including the Brighter Futures Strategy and the TICP Adult Place Based Strategy.
- The Health and Social Care Bill makes clear that the ICS must have regard for local Health and Wellbeing Strategies.
- The focus on levelling the playing field was supported by members and it was agreed that the Strategy should remain high level and strategic, identifying the key priorities under each domain.
- Members approved the proposal for the timescale extension to March 2022.

#### **Decision**

- Members were reassured that the domains will not be developed in silos and that a joined up, coordinated approach has been part of the design of the refresh.
- Members welcomed the breadth of focus of the Strategy and how priorities are being determined. Members were reassured that levelling the playing field will be reflected across the whole Strategy.
- Draft questions will be sent to the Strategy Group comprising Council Assistant Directors to help identify inequalities across the Strategy. The collective approach being adopted will support the identification of the causes of an uneven playing field. It was agreed that the questions would be circulated to Board for consideration and input prior to being sent to the AD Group. It was agreed that members would be invited to attend up to three meetings with the AD Group as part of informing the refreshed Strategy, particularly around the 'levelling up' aspect of the Strategy.

#### **Action Secretariat**

- The increased focus on anti-social behaviour and crime, creating an environment that is safe and welcoming was welcomed by members. Members recognised the importance of providing focus in the refreshed Strategy on the impact of the wider environment on health and wellbeing. Members noted that the Health and Wellbeing Strategy aligns closely with the PCC strategic priorities.
- Members welcomed the Strategy being informed by previous consultations and feedback already provided by the public through Council and wider consultation exercises.

- Consideration should be given to including implications on health and wellbeing within all Council reports going forward as part of reinforcing the importance of considering health and wellbeing across the Council's work.

#### **Action Dem Services / Secretariat**

#### **RESOLVED: Board members**

- **Commented on and approved the project scope and the arrangements for completing the strategy refresh.**
- **Approved the vision for the refresh of "Levelling the Playing Field", with each chapter identifying ambitious actions required to do that.**
- **Approved the six domains**
  1. **Quality Care Centred Around the Person**
  2. **Staying Healthier for Longer**
  3. **Building Strong & Cohesive Communities**
  4. **Opportunity for All**
  5. **Housing & the Environment**
  6. **Community Safety**
- **Noted that operational oversight of the refresh process will be via: HWB Strategy / TICP Strategy Group, chaired by Ian Wake, AD Oversight Group, chaired by Cllr James Halden, and HWBS Engagement Group chaired by Dr Jo Broadbent.**
- **Agreed that final approval from Board could be extended from January 2022 to March 2022.**
- **That separate meeting would be set up to facilitate Board discussions with the AD Group in more detail.**

### **7. Brighter Futures Strategy**

This item was introduced by Sheila Murphy, Thurrock Council. Key points included:

- Over the last two years the Brighter Futures Children's Partnership Board has undergone a journey of considerable significance, characterised by change and transformation, demonstrated by a desire to refresh its vision and gain clarity on the roadmap for delivery over the next five years.
- A refresh process therefore commenced in October 2020 led by the Assistant Director for Public Health, supported by a task and finish group chaired by the Executive Corporate Director for Children's Services.
- A process of need identification, narrative explanation and priority synthesis was adopted. Need was understood through the analysis of high level epidemiological data, stakeholder views and young people's voices.
- A five year strategy has now been drafted and is currently going through an agreed governance process.
- The Brighter Futures Partnership Board agreed the strategy in principal in June 2021.
- A public consultation is also being held on the strategy for an eight

week period. Consultation commenced 22nd June 2021. It is anticipated the strategy will be published by September 2021 and feed into the Health and Wellbeing Strategy.

- The work of PH Assistant Director Teresa Salami-Oru was acknowledged

**During discussions the following points were made:**

- Members welcomed the comprehensive strategy and the collaborative and engagement that had taken place to inform its development.
- Members considered the merits of a specific priority focussed on transitions and were reassured that transitions in young people's lives is integrated across all four priorities within the Brighter Futures Strategy. This approach ensures transitions are embedded across the Brighter Futures Strategy priorities.
- Members acknowledged the importance of supporting children and ensuring that they can catch up on issues that have impacted their development through the COVID-19 Pandemic.

**RESOLVED: Board approved the Brighter Futures Strategy in principle and delegated authority to the Brighter Futures Children's Partnership Board for strategy approval and endorsement.**

## **8. Primary Care Strategy refresh**

This item was introduced by Mark Tebbs, Thurrock Clinical Commissioning Group. Key points included:

- The strategy refresh builds on the existing 2018 strategy – it does not propose an alternative strategic direction but focuses heavily on the element of collaborative working.
- The refreshed strategy takes account of local and national policy changes that have occurred since the original strategy was approved. Explicitly it takes account of:
  - The NHS Long Term Plan (2019),
  - Investment and Evolution: A five-year framework for GP contract reform to implement The NHS Long Term Plan (2019),
  - The Mid and South Essex Health and Care Partnership Five Year Delivery Plan (2019)
  - The Mid and South Essex Memorandum of Understanding and H&CP Outcomes Framework
  - The impact of the on-going pandemic, and
  - Recent publication of the DH&SC White Paper

During discussions the following points were made:

- Members were supportive of the Strategy refresh and the robust use of population health data to inform the priorities within PCN areas.
- The Primary Care Strategy reflects the importance of place, complimenting and supporting the work in Thurrock.
- Primary Care Networks are the future of the NHS and it is vital to ensure that PCNs are not considered as GPs but wider primary care, focussed on the whole population that a GP serves.

- The GP survey shows that satisfaction of GPs requires some additional focus. In response to the survey investment has been provided to PCNs for a project manager support to facilitate an integrated telephone system. It was acknowledged that GP practices are independent and are increasingly working as a collective across PCN geographical footprints, which was welcomed by members.
- It was recognised that the GP Satisfaction Survey should be addressed. It was agreed that consideration will be provided to how to further address the outcome of the GP Satisfaction Survey and a report will be provided at October's meeting.

**Action Thurrock CCG / Board secretariat**

- Members recognised the positive progress that has been made in Thurrock over recent years and were reassured by the work across Thurrock that continues to support challenges within Primary Care.

**RESOLVED: Members noted and commented upon the Primary Care Strategy refresh**

**9. MSE HCP Report on Learning from COVID**

It was agreed that would be deferred until the next Board meeting.

**Action Board secretariat**

**10. HWB Terms of Reference annual review**

The TOR were approved by members.

The meeting finished at 12:25pm.

CHAIR.....

DATE.....